



Queensland
Government
Australia

MEMORANDUM OF UNDERSTANDING

between

The Government of the Independent State of Papua New Guinea

and

The State of Queensland

2025–2030

PREAMBLE

WHEREAS, the Government of the Independent State of Papua New Guinea (Government of PNG) and the State of Queensland (Queensland Government) (hereinafter referred to individually as the "Participant" and collectively as the "Participants");

RECOGNISING the longstanding relationship and the importance of continued cooperation and enhanced collaboration for mutual benefit;

MOTIVATED by their common and shared interests in enhancing cultural and artistic connections, including rich cultural heritages, current cultural practices, and artistic expressions of the peoples of PNG and Queensland;

ACKNOWLEDGING the joint historical heritage of the Participants, including the commemoration of events and preservation of sites of significance associated with wartime efforts;

DESIROUS to strengthen government-to-government, people-to-people, and business-to-business priorities, and enhancing cooperation between the agencies of the Participants;

COMMITTED to advancing relations among Participants, individuals, communities, and businesses, including through mutual sharing of knowledge, experience, and partnerships in delivering public services and projects;

APPRECIATING shared goals in pursuing sustainable social and economic development and good governance and equitable participation of peoples in economic and social activities, including sporting exchanges and opportunities, of Queensland and PNG respectively.

Have reached the following understanding:

ARTICLE 1

Purpose

1.1 The purpose of this Memorandum of Understanding (hereinafter referred to as "MoU") is to constitute an overarching framework, designed as a multi-tiered and sector-led approach to guide the Participants in pursuing, developing and implementing economic, cultural and sustainable development cooperative activities for mutual benefit, while increasing engagement opportunities and supporting mutual priorities for these cooperative activities throughout its duration.

ARTICLE 2

Areas of Cooperation

2.1 The Participants agree to three tiers of active engagement as listed herein.

- a. Government-to-Government
- b. Business-to-Business
- c. People-to-People

2.2 The specific priority areas of cooperation under each tier established under Article 2.1 may include, but are not limited to the following areas as listed herein.

- a. Business-to-business relations
- b. Micro, Small and Medium Enterprise (SME) support and capability building
- c. People-to-people links, including arts, cultural, educational and sporting relations and exchanges
- d. Tourism
- e. Agriculture
- f. Women's participation in governance
- g. Public administration capacity building
- h. Education and training, focusing on youth and women
- i. Disaster resilience and response
- j. Emergency services
- k. Infrastructure and construction
- l. Mining and resources
- m. Law and justice
- n. Health

ARTICLE 3

Subsidiary Arrangements

3.1 The Participants recognise that it might be necessary to negotiate and enter into legal agreements or seek the cooperation of third-party participants to give effect to some cooperative activities and initiatives.

ARTICLE 4

Competent Authority

4.1 The competent implementing authority for this MoU for the Government of PNG is the Department of Foreign Affairs and for the Queensland Government, it is the Department of the Premier and Cabinet.

4.2 Each Competent Authority will, oversee the implementation of cooperative activities delivered under this MoU.

ARTICLE 5

Joint Working Group

5.1 The Participants will establish a Joint Working Group following execution of this MoU with equal representation from the relevant agencies of each Participant and will be responsible for overseeing the implementation of cooperative activities under the priority areas established under Article 2.2.

ARTICLE 6

Funding Obligations and Resources

6.1 This MoU is subject to the financial and other resources of the Participants. The cooperative activities do not create or represent any specific funding commitment by the Participants. This MoU will not create any legal, contractual or financial rights or obligations for either Participant.

ARTICLE 7

Anti-Bribery and Anti-Corruption

7.1 The Participants affirm their commitment to ethical conduct and agree that all cooperative activities under this MoU will be carried out in compliance with applicable anti-bribery and anti-corruption laws. Each Participant will take appropriate measures to prevent and address any form of bribery or corruption in connection with this MoU.

ARTICLE 8

Monitoring and Evaluation

8.1 The Participants agree to monitor progress of this MoU, challenges to implementation and recommend improvements, where appropriate.

ARTICLE 9

Confidentiality

9.1 The Participants will observe the confidentiality of documents, information and/or data provided by the other Participant or exchanged, or that resulted from the implementation of cooperation under this MoU as confidential.

9.2 The Participants agree to take necessary measures to prevent the unauthorised transfer, use and/or disclosure of the confidential documents, information or data to any third participant by their personnel, unless prior written consent is given to do so.

9.3 The termination or expiration of this MoU will not affect the rights and obligations of the Participants related to the confidentiality of documents, information and/or data under this Article.

ARTICLE 10

Legal Effect

10.1 This MoU will not create a legal relationship between the Participants, demonstrate an intention to enter into a legal relationship or be deemed to constitute or create any legally binding or enforceable rights or obligations, expressed or implied.

ARTICLE 11

Dispute Resolution

11.1 Any dispute arising from the interpretation or implementation of this MoU will be settled amicably by consultation and negotiation in good faith and as mutually determined by the Participants.

ARTICLE 12

Termination

12.1 Either Participant may terminate this MoU at any time by giving written notification to the other Participant, of its intention to terminate this MoU three (3) months prior to the intended date of termination.

12.2 The termination of this MoU will not reflect dissatisfaction between the Participants but rather a change in priorities for one or both Participants.

ARTICLE 13

Duration and Amendment

13.1 This MOU commences on the date of final execution.

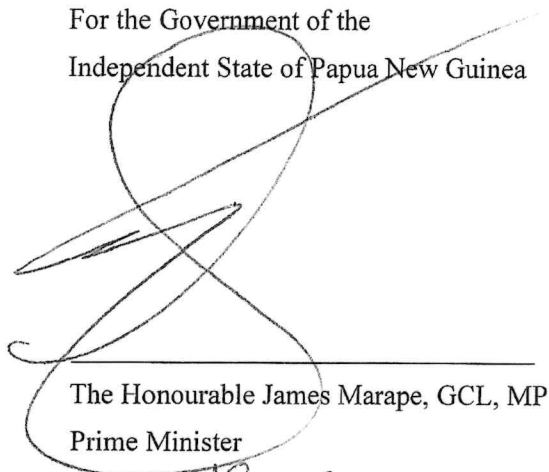
13.2 This MOU will continue for a period of five (5) years and may be extended by written agreement between the Participants.

13.3 All amendments to this MOU will be communicated through written notice to the other Participant and will be done in writing between the Participants upon mutual agreement.

The foregoing represents the understanding reached between the Participants.

Signed in duplicate at Brisbane

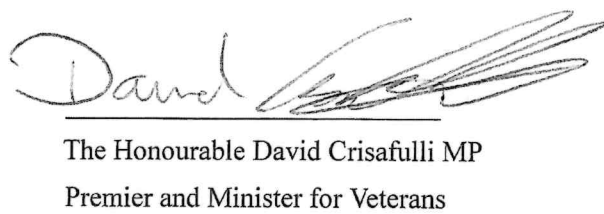
For the Government of the
Independent State of Papua New Guinea



The Honourable James Marape, GCL, MP
Prime Minister

on the 10th day of December 2025

For the State of Queensland



The Honourable David Crisafulli MP
Premier and Minister for Veterans

on the tenth day of December 2025